

# Company Profile

**Company name:** Komatsu Ltd.  
**Established:** May 13, 1921  
**Head Office:** 2-3-6, Akasaka, Minato-ku, Tokyo 107-8414, Japan  
**Representative:** President and Chief Executive Officer Masahiro Sakane  
**Capital:** Consolidated ¥67,870 million (US\$580 million\*)  
 (as of March 31, 2006)  
**Net sales:** Consolidated ¥1,701,969 million (US\$14,547 million\*)  
 (for the fiscal year ended March 31, 2006)  
 Non-consolidated ¥627,319 million (US\$5,362 million\*)  
 \*U.S. dollar amounts are converted at the rate of ¥117 = US\$1.00, the prevailing rate announced by the Federal Reserve Bank of New York on March 31, 2006. Amounts less than 1 million have been omitted.

**Main lines of business (Komatsu Group):** Manufacture and sale of construction and mining equipment, industrial machinery & vehicles and electronics products. Komatsu also engages in other business areas such as housing, transportation and logistics equipment.

**Komatsu Group profile:** Number of companies (consolidated subsidiaries) 157 (as of March 31, 2006)

## Number of employees: (as of March 31, 2006)

Non-consolidated	5,979
Consolidated	34,597
Domestic consolidated subsidiaries	12,229
Overseas consolidated subsidiaries	16,389

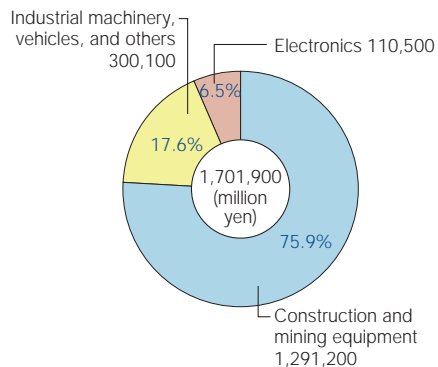
## Number of employees by region: (as of March 31, 2006)

Japan	18,208
The Americas	7,408
Europe and CIS	3,326
China	1,650
Asia (excluding Japan and China) and Oceania	3,214
Middle East and Africa	791

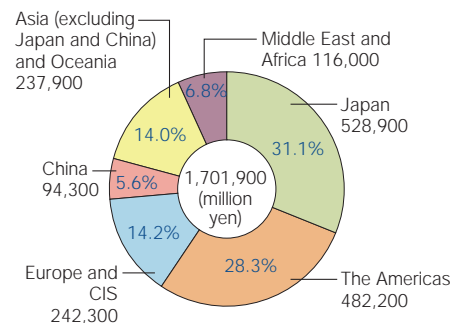
## Changes in Consolidated Sales



## Sales by Operating Segments (FY2005)



## Sales by Region (FY2005)



## Scope of This Report



### ○ Komatsu's (parent company's) manufacturing facilities, specifically the following four plants:

The Awazu Plant (including the Defense Systems Division, Industrial Machinery Division, and Komatsu Machinery Corporation); the Osaka Plant; the Oyama Plant (including Komatsu Cummins Engine Co., Ltd., Industrial Power Alliance Ltd., Komatsu Castex Ltd. [Oyama Plant], and GIGAPHOTON, Inc.); and the Mooka Plant.

### ● Komatsu Group's domestic manufacturing facilities, specifically the above four plants and the following ten business units:

Construction Equipment Electronics Division (including Komatsu Electronics, Inc.); Komatsu Zenoah Co. (Kawagoe Plant, Koriyama Plant); Komatsu Electronic Metals Co., Ltd. (Hiratsuka Technical Center, Miyazaki Plant, Nagasaki Plant); Komatsu Forklift Co., Ltd.; Komatsu Engineering Corp. (Awazu Plant); Komatsu House Ltd.; and Komatsu Castex Ltd. (Himi Plant).

### ○ Komatsu Group's overseas manufacturing facilities, specifically the 19 business units appearing in the world map above.