

Company Profile

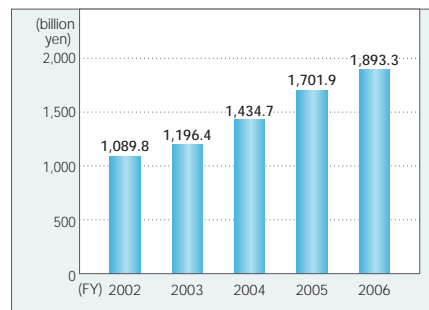
Company name: Komatsu Ltd.
Established: May 13, 1921
Head Office: 2-3-6, Akasaka, Minato-ku, Tokyo 107-8414, Japan
Representative: President and Chief Executive Officer Kunio Noji
Capital: Consolidated ¥67,870 million (US\$575 million*)
 (as of March 31, 2007)
Net sales: Consolidated ¥1,893,343 million (US\$16,045 million*)
 (for the fiscal year ended March 31, 2007)
Main lines of business (Komatsu Group): Manufacture and sale of construction and mining equipment, utility equipment (small construction equipment), forestry equipment, industrial machinery, etc.

Number of employees: (as of March 31, 2007)
 Consolidated 33,863
 Non-consolidated 6,231
 Consolidated subsidiaries in Japan 16,546
 Consolidated subsidiaries outside Japan 17,317

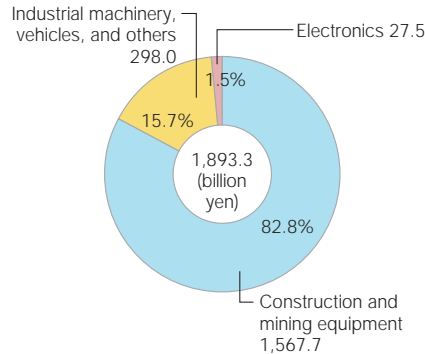
Number of employees by region: (as of March 31, 2007)
 Japan 16,546
 The Americas 8,062
 Europe and CIS 3,566
 China 1,985
 Asia (excluding Japan and China) and Oceania 2,947
 The Middle East and Africa 757

Komatsu Group profile: Number of companies (consolidated subsidiaries) 145 (as of March 31, 2007)

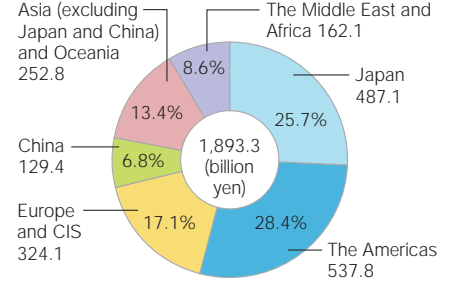
Changes in Consolidated Sales



Sales by Operation (FY2006)

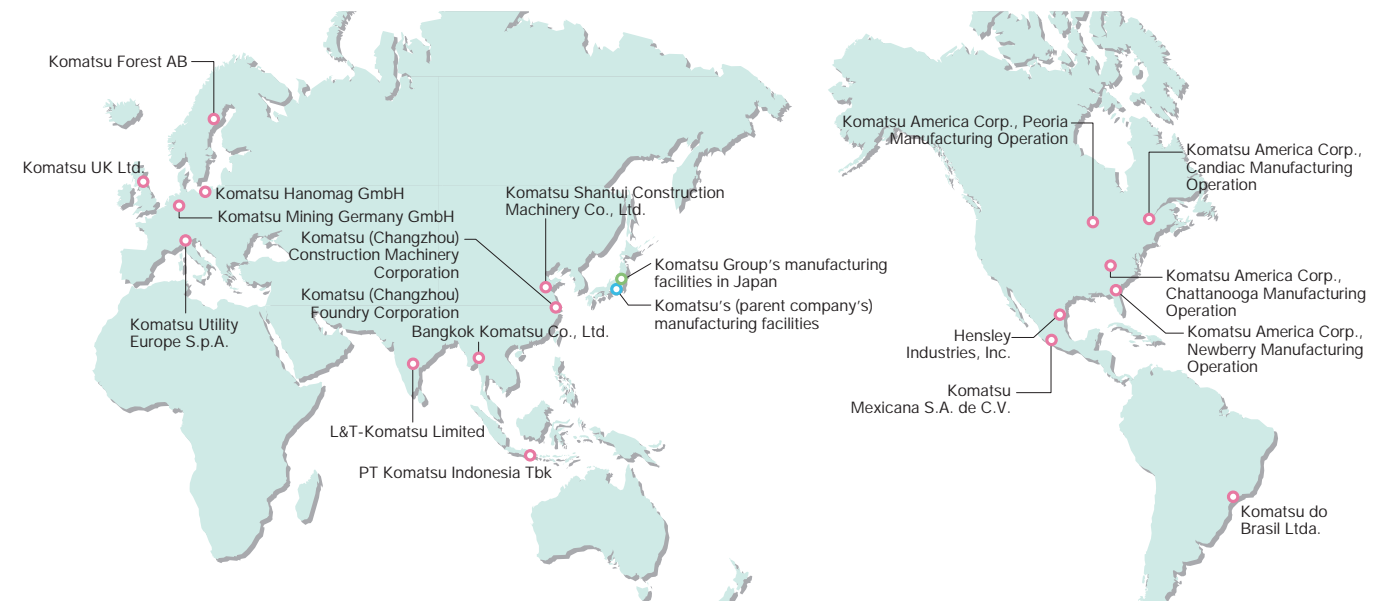


Sales by Region (FY2006)



Scope of This Report

- **Komatsu's (parent company's) manufacturing facilities**, specifically the following four plants:
 The Awazu Plant (including the Defense Systems Division, Industrial Machinery Division, and Komatsu Machinery Corporation), the Osaka Plant, the Oyama Plant (including Komatsu Cummins Engine Co., Ltd., Industrial Power Alliance Ltd., Komatsu Castex Ltd. [Oyama Plant], and GIGAPHOTON, Inc.), and the Mooka Plant.
- **Komatsu Group's manufacturing facilities in Japan**, specifically the above four plants and the following seven business units:
 Construction Equipment Electronics Division (including Komatsu Electronics, Inc.), the Koriyama Plant, Komatsu Utility Co., Ltd. (Tochigi Plant, Kawagoe Plant), Komatsu Engineering Corp. (Awazu Plant), Komatsu House Ltd., and Komatsu Castex Ltd. (Himi Plant).
- **Komatsu Group's manufacturing facilities outside Japan**, specifically the 18 business units appearing in the world map below.



Major Changes since the 2006 Edition

In October 2006, 51% of the outstanding shares of Komatsu Electronic Metals Co., Ltd. were transferred to SUMCO Corporation from among the 61.9% of outstanding shares held by Komatsu Ltd. In keeping with this, Komatsu Electronic Metals (now SUMCO TECHXIV Corporation) and its subsidiaries have been excluded from the companies overviewed in this report, with related data also having been retroactively excluded from the aggregate data.
 In January 2007 in Japan, manufacturing began at the Ibaraki Plant in Hitachinaka, Ibaraki Prefecture, which manufactures wheeled large construction and mining equipment, and at the Kanazawa Plant in Kanazawa, Ishikawa Prefecture, which manufactures large presses. In addition, in Chennai, India, manufacturing began at Komatsu India Pvt. Ltd., which manufactures mining equipment. Because their periods of business operations within FY2006 were so short, none of these three plants have been included in the environmental indicators in this report.
 In April 2007, Komatsu Zenoah Co.'s outdoor power equipment business was transferred to Husqvarna Japan Ltd. However, its business data is included in this report's performance data and environmental accounting. In April 2007, the Koriyama Plant of Komatsu Zenoah Co., which manufactures hydraulic components, was absorbed by Komatsu Ltd. Its performance data is reported as a manufacturing facility of the Komatsu Group. In April 2007, the mini construction equipment business of Komatsu Zenoah Co. and Komatsu Forklift Co., Ltd. merged and the company's name changed to Komatsu Utility Co., Ltd. Consequently, the mini construction equipment business of Komatsu Zenoah Co. is reported as Komatsu Utility Kawagoe Plant, while Komatsu Forklift Co., Ltd. is reported as Komatsu Utility Tochigi Plant. (The pre-merger names may appear in this report in reference to activities undertaken during FY2006.)
 *With regard to activities for society, this report cites some activities conducted by Komatsu Group companies not mentioned above.